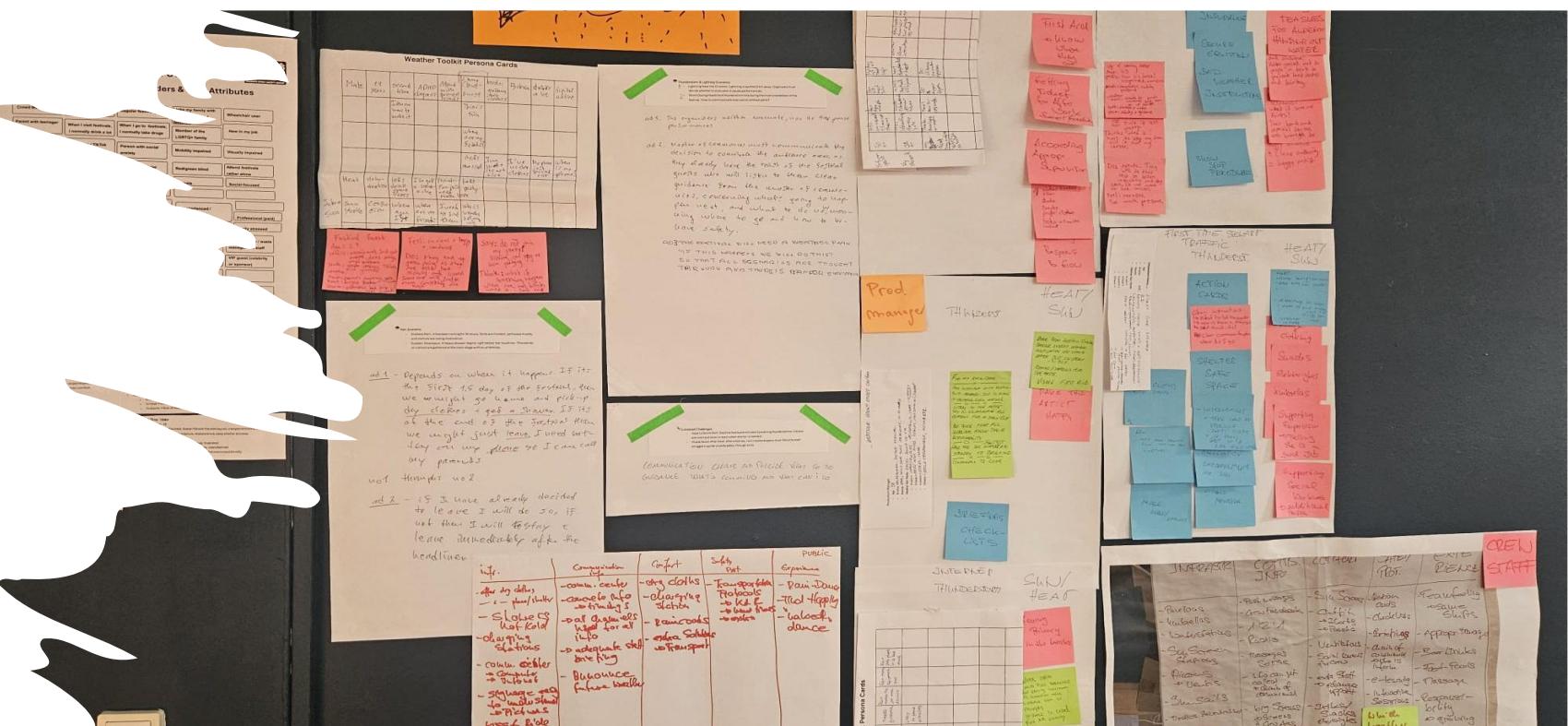
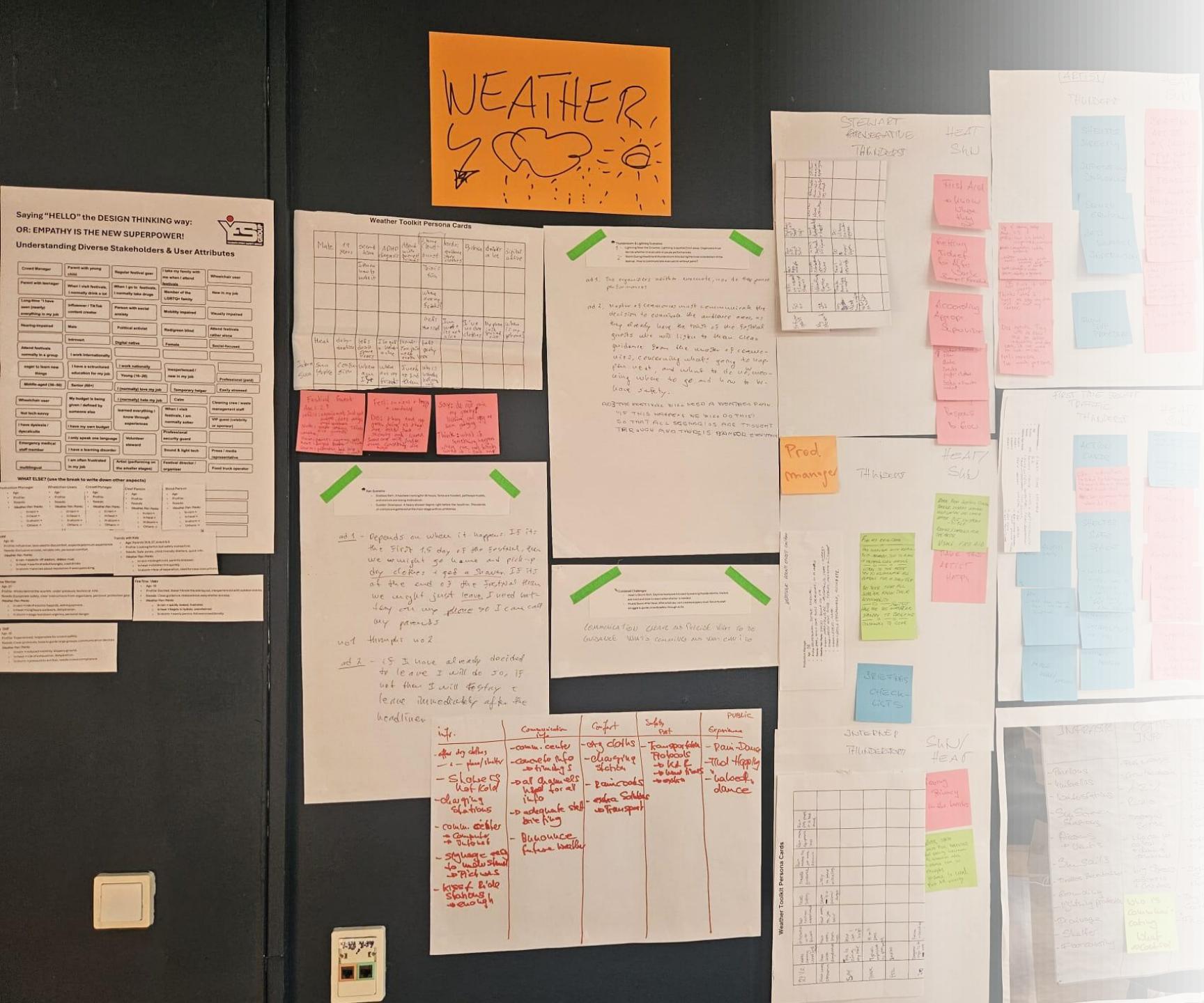


39. YES Group Workshop (Roskilde)

The use of Design Thinking to learn more about your festival, your audience, your weather....



39th YES GROUP seminar
Roskilde, 10 & 11 September 2025



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Design Thinking

Principles, Goals, Methods

IMPORTANT

Everyone is a beginner: step back to basics!



The Design Thinking Process (not straight!)

Design Thinking unfolds as a dynamic and iterative cycle, guiding innovators through a series of human-centered phases to arrive at meaningful solutions. Each step builds upon the last, fostering continuous learning and refinement.



Define

Synthesize insights from the empathy phase to articulate a clear, user-centered **PROBLEM STATEMENT**.

Ideate

Brainstorm a wide range of creative solutions without judgment, focusing on quantity and diversity.

Prototype

Build low-fidelity representations of solutions to test ideas quickly and cost-effectively.

This cyclical approach ensures that solutions are not just innovative, but also highly relevant and effective for the people they are designed to serve.

Key Principles of Design Thinking

Design Thinking is guided by core principles that ensure a human-centered and effective approach to problem-solving. These foundational ideas steer innovators towards creating solutions that truly resonate and deliver impact.



Human-Centred

Prioritize the needs and experiences of the end-users throughout the entire process.



Collaborative

Foster diverse teamwork and cross-disciplinary insights to generate richer solutions.



Iterative

Embrace continuous learning, refinement, and adaptation through cycles of feedback.



Creative & Experimental

Encourage rapid prototyping and testing to validate ideas and gather practical insights.



Design Thinking?

Design Thinking is a

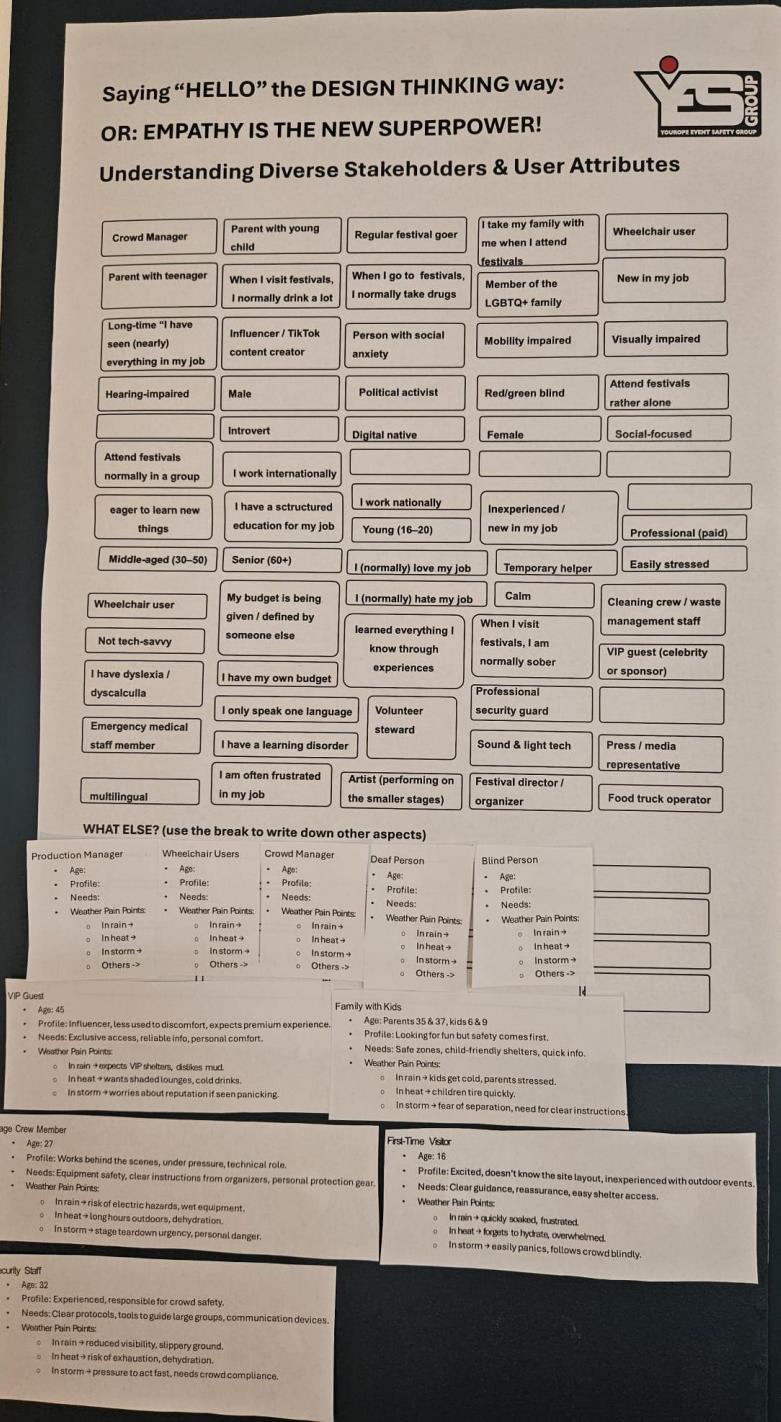
- human-centered, iterative process
- used for creative problem-solving.

It encourages organizations to focus on the people they are creating for, leading to better products, services, and internal processes.



It involves understanding challenges, brainstorming solutions, and building prototypes to test and refine ideas. This systematic approach fosters innovation and adaptability, crucial for addressing complex issues like event/crowd safety.





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Why Design Thinking and creating „Personas“ are powerful tools for education and training

Design Thinking offers a structured yet flexible approach to developing education and training programs that are learner-centered, practice-oriented, and outcome-driven. Rather than starting with content or curricula alone, Design Thinking begins with a deep understanding of the people who are supposed to learn: how they think, what they need, and what constraints they face. This shift in perspective is particularly valuable in professional education, where learners differ widely in experience, motivation, operational context, and responsibility.

Personas: Making Learners Concrete and Actionable

At the core of Design Thinking in education is the creation of personas. Personas are realistic representations of typical learners within a target group. In training design, personas serve several critical functions:

- **Focus and clarity:** Personas prevent “average learner” assumptions. Instead of designing for everyone educators design for clearly defined learner types.
- **Empathy and relevance:** By articulating what matters to a specific persona, training content becomes more relevant, situational, and credible.
- **Better didactics:** Personas guide decisions on language level, depth of explanation, examples, formats (e-learning, classroom, exercises), and assessment methods.
- **Alignment with real-world practice:** Personas help ensure that learning objectives reflect actual tasks, constraints, and decision-making responsibilities, not abstract theory.

Improving Learning Outcomes and Transfer

One of the persistent challenges in education and training is transfer: the ability of learners to apply what they have learned in real situations. Persona-based design directly addresses this issue. When scenarios, exercises, and case studies are explicitly mapped to persona needs and contexts, learners more easily recognize themselves in the material. This increases engagement, retention, and ultimately behavioral change.

A Common Language for Teams

Finally, personas create a shared reference point for multidisciplinary teams involved in education and training development. Trainers, subject-matter experts, instructional designers, and stakeholders can align discussions around a concrete learner profile rather than abstract preferences. This reduces misunderstandings and supports coherent, consistent learning designs.

eeelchair user

in my job

mediately after the

Info.	Communication info	Comfort	Safety Prot	PUBLIC Experience
- offer dry clothes	- column center	- dry clothes	- Transport info	- Rain - Doug
- - place shelter	- concrete info	- charging stations	- Protocols	- Thrill Happy
- Shelters hot cold	- - timing	- Raincoats	- to kid	-
- charging stations	- all channels help for all info	- Raincoats	- to extra	- Walked, dance
- column shelter	- > adequate staff	- extra clothes	- Transport	
- - computer	- > timing			
- - signage and to info sheet	- Pictures			
- - kiss of life stations enough				

isional (paid)

stressed

w / waste
staff

lebrity

INFRASTRUCTURE	COMMS. INFO	COM HLDY	DATA PRO.	EXCE RIENCE	CREW STAFF
- Pavilions	- Park messages	- Site Screens	- Action cards	- Team building	
- Umbrellas	- Gazebo/cock	- Craft	- Checklists	- Survey Sheets	
- Waterfountains	- 1:2:1	- > Starts	- > Police		
- Sun Screen Stations	- Radio	- Workshops	- Briefing	- Appropriate	
- Aircon	- - Weather	- Social cards for crew	- Crew of	- Beer Drunks	
- - Vents	- Who can get called	- extra Staff	- > Information	- Food Pois	
- Sun Safe 13	- - Weather of community	- > Exchange experts	- e-learning	- Passage	
- - Weather Recalibration	- big Special occasions & areas	- - Indoor/	- - Interactive	- Responsi-	
- - Grounding	- lightning protection	- - Snacks	- - Sessions	- bility	
- - Drainage	- - Drive	- - Snacks	- - Feedback	- > Training	
- - Shelter	- - Shelter	- - Snacks			
- - Flooding	- - Flooding	- - Snacks			
		- Who is community caring what controls			

CONFU-
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WHERE
AM
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ARE MY
FRIENDS
HERE

WHERE
ARE MY
FRIENDS
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FEED
TO FIND
THEM

WHY IS
HELD
HELP ME

<p>Prod. Manager</p>	<p>TH WIDERS</p>	<p>HEAD SUN</p>
<p>Find my rain gear.</p>	<p>Have everybody with雨具 blts - ready. Just to same if雨具 goes wrong listen to the artist try to eliminate all reason for a show stop</p>	<p>BE SURE THAT ALL SUPPLIER KNOW THEIR RESPONSIBILITY HAVE THE SEC. MANAGER STANDY TO BRIEF ME CLOTHES TO GEAR</p>
<p>Production Manager</p>	<p>Apr 08 - Production - Public Relations - - Public Relations - Daily Show Briefing, to all artists - Weather Report - Report on site - Rain - Infrastructure - accessibility, crime, vehicles - Internet access - artists, visitors, audience, acc - Other artists & crew members, music etc.</p>	<p>INTERNET THUNDERSTORM SUN/ HEAD</p>
<p>briefings check- lists</p>		

Festival Guest
Age: 29
profile: experienced. Just got
dumped, does drugs,
very stubborn
Needs: Water stations, Toilets
weather: Nice guards!
Rain: dances anyways, gets
heat: forged water sick
storm: potential bad trip
gets scared

Feel: anxious + happy
+ confused
DO: they end up
prob. doing as they
are told but
slowly and scared
Some one will judge
them cause they are

SAY: do not
my poor
Nothing can
from protagonist

Think: what is
Something happens
where are my friends
what is bad + the